EAF IMPLEMENTATION UPDATE

THIS BRIEFING IS:
UNCLASSIFIED

Major Fred Cavese
AEF Center

OVERVIEW

- Background
- Cycle 2 Overview
- AEF Terminology/Concepts
- Cycle 3 Preview
- AEF Center Update
- JA Role in EAF
- Sourcing/Scheduling Process
- Current JA Issues
- Deployed Realities; Keys to Success
- What Base-Level SJAs Need to Know/Do

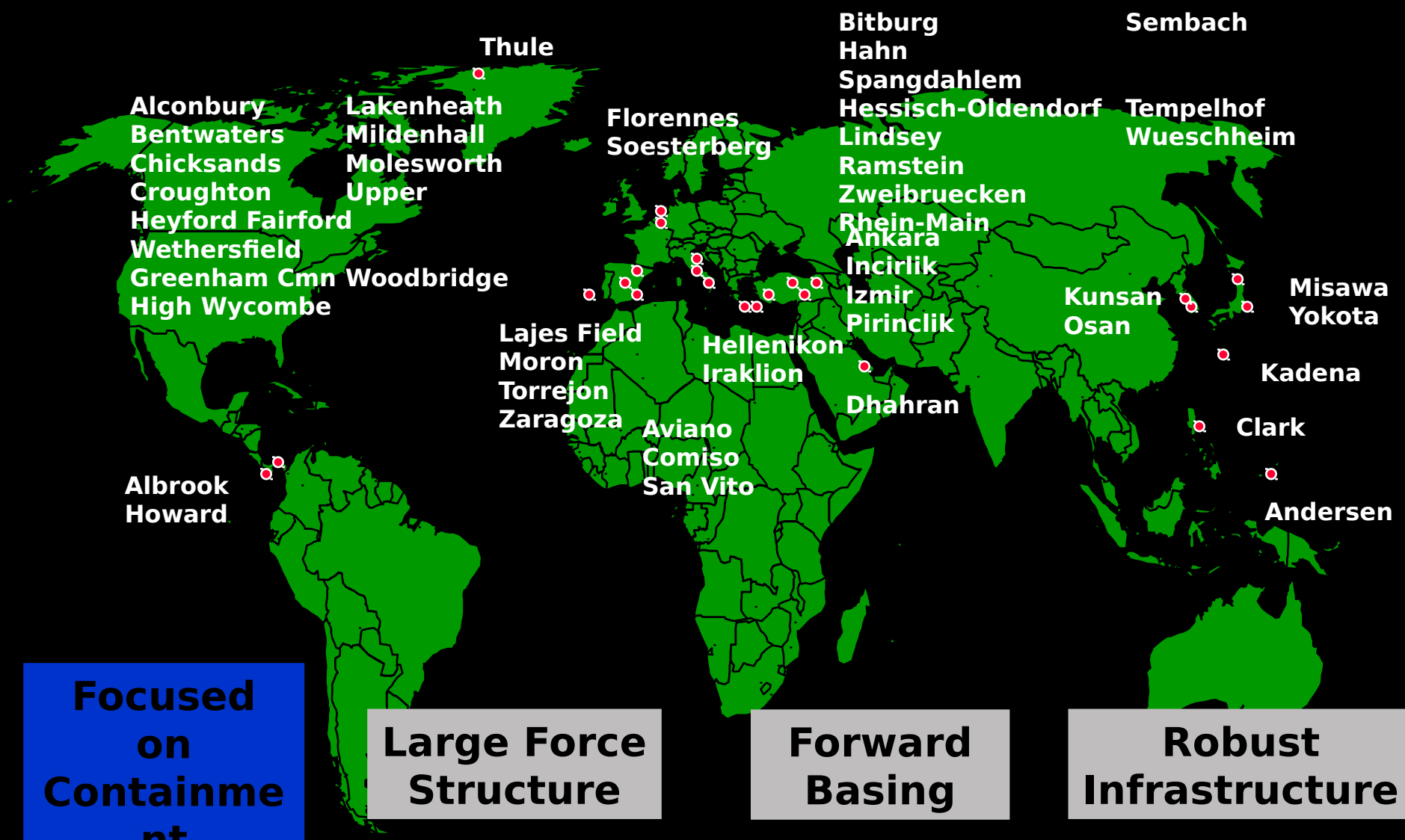
JUN 29 1993

EAF BACKGROUND

- Yesterday's Air Force - focused on containment
  - Garrison state - robust basing and manning
  - Operating from bases with large infrastructures
- 21st Century Air Force - focused on engagement
  - Reduced force structure and fewer forward operating locations
  - Austere operating bases with limited infrastructure
  - Still forward based, but responding globally

Requires an expeditionary approach

EAF BACKGROUND
OVERSEAS BASING - THEN



Focused on Containment

Large Force Structure

Forward Basing

Robust Infrastructure

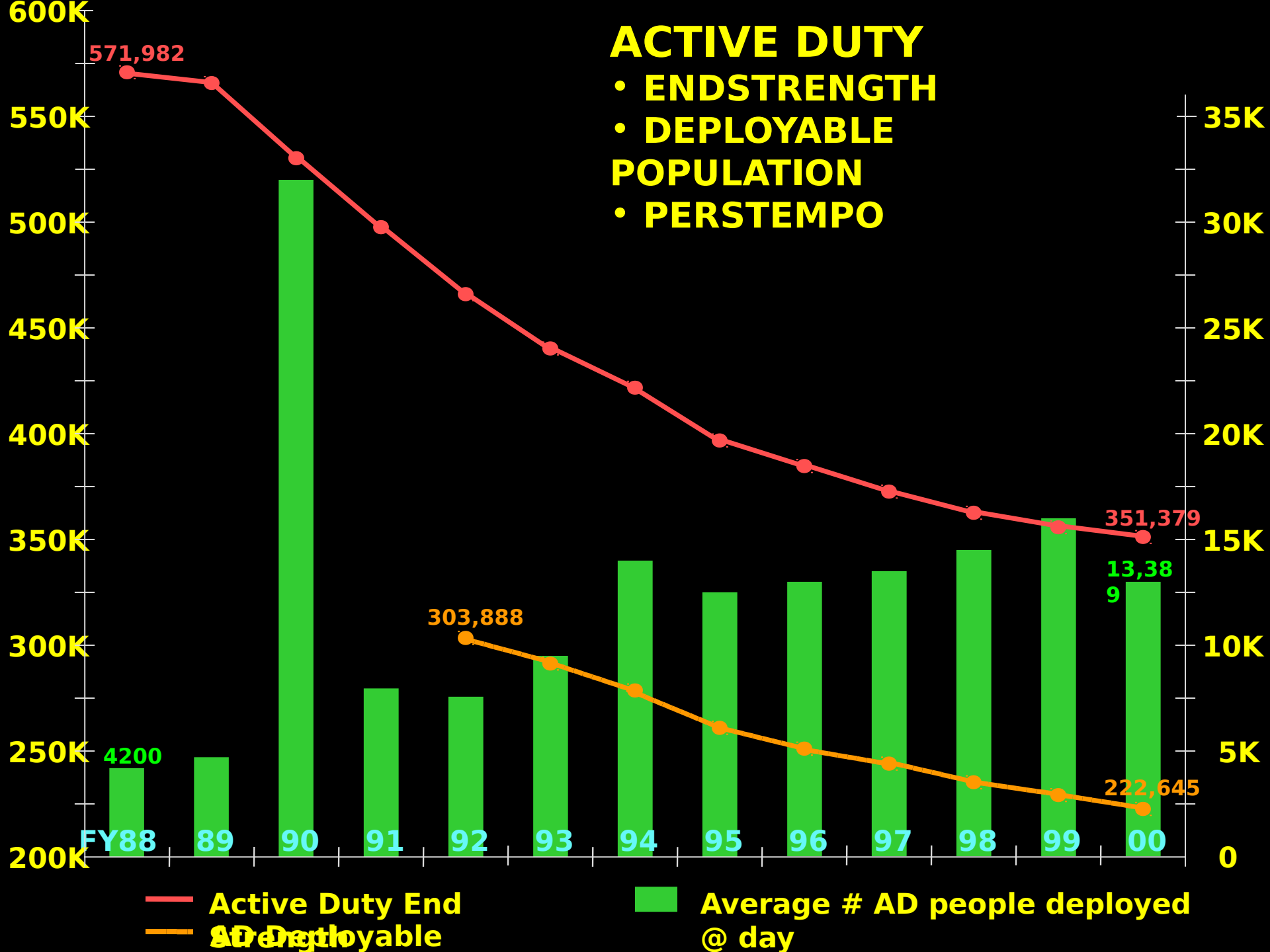
EAF BACKGROUND

OVERSEAS BASING - NOW

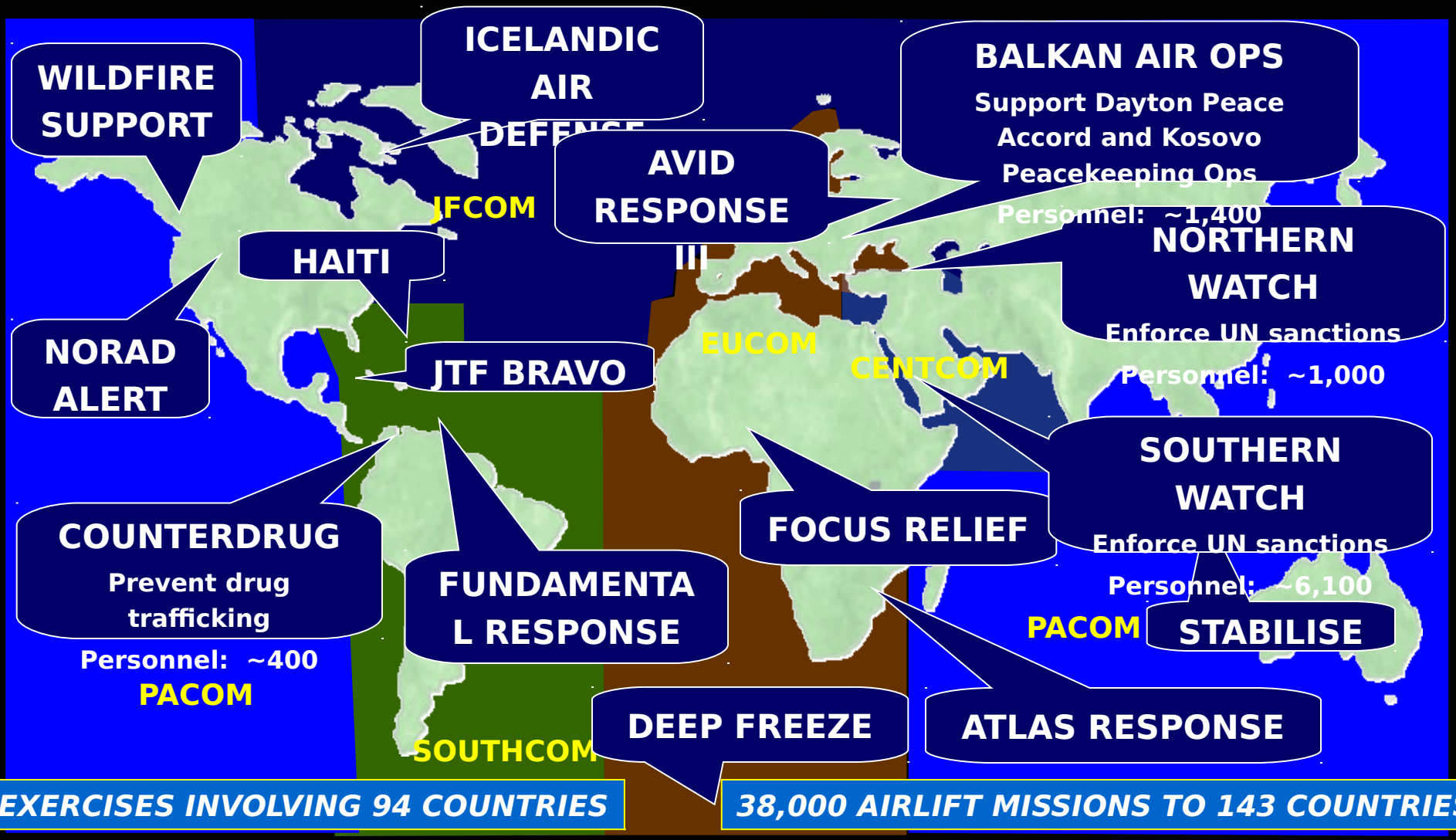
EAF BACKGROUND

CONTINGENCY BASING

21st Century Air Force engagement requires expeditionary basing


ACTIVE DUTY
• ENDSTRENGTH
• DEPLOYABLE POPULATION
• PERSTEMPO
571,982
351,379
303,888
222,645
4200
13,389
600K
550K
500K
450K
400K
350K
300K
250K
200K
35K
30K
25K
20K
15K
10K
5K
0
FY88
89
90
91
92
93
94
95
96
97
98
99
00
Active Duty End Strength
AD Deployable
Average # AD people deployed @ day

USAF GLOBAL INVOLVEMENT
FY 00

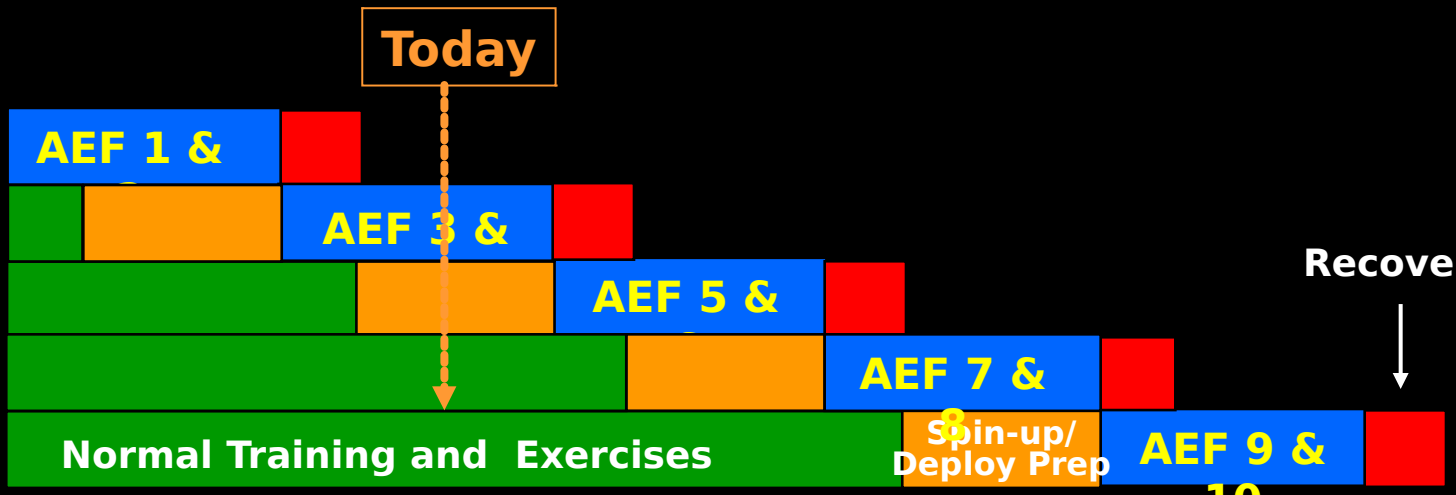


EXERCISES INVOLVING 94 COUNTRIES

38,000 AIRLIFT MISSIONS TO 143 COUNTRIES

AEF ROTATION - CYCLE 2

15 Month Cycle



10 Combat Leads	388 FW Hill	3 WG Elmendor	355 WG D-M	27 FW Cannon	2 BW Barksdale
	7 BW Dyess	48 FW Lakenheath	20 FW Shaw	28 BW Ellsworth	1 FW Langley
5 Mobility Leads	43 AW Pope	60 AMW Travis	22 ARW McConnell	319 ARW Grand Forks	92 ARW Fairchild

	Dec 00	Apr 01	Aug 01	Dec 01
2 AEWs	366 WG Mt Home	4 FW S Johnson	366 WG Mt Home	4 FW S Johnson

AEF CYCLE 2 BASE ALIGNMENT

AEF 1	AEF 2	AEF 3	AEF 4	AEF 5	AEF 6	AEF 7	AEF 8	AEF 9	AEF 10
Hill	Dyess	Elmendorf	Lakenheath	DM	Shaw	Cannon	Ellsworth	Barksdale	Langley
Pope	Eglin	Beale	Eglin	McConnell	Robins	Nellis	Tinker	Spangdalem	Eielson
Tinker	Spangdahlen	Fairchild	Offutt	Kadena	Scott	Misawa	Whiteman	McConnell	Beale
Robins	MacDill	Travis	MacDill	Aviano	Little Rock	Aviano	Travis	Little Rock	Fairchild
Moody	McGuire	Barksdale	Grand Forks	Misawa	McGuire	Kadena	Grand Forks	DM	Cannon
Shaw	Scott	Hill	Nellis	Minot	Langley	Moody	Dyess	Offutt	
Peterson	Whiteman	Goodfellow	Ellsworth	Dover	Hurlburt	McChord	Peterson	Wright Pat	Hurlburt
Dover	Ramstein	FE Warren	Tyndall	Kirtland	Lackland	Edwards	Keesler	Kirtland	Minot
Keesler	Sheppard	Randolph	Brooks	Malmstrom	Charleston	Vandenberg	Altus	Randolph	Andrews
Hanscom	Patrick	Edwards	McChord	Laughlin	Mildenhall	Patrick	Columbus	Goodfellow	Lackland
Charleston	Laughlin	Vandenberg	Andrews	Bolling	Wright Pat	Los Angeles	Sheppard	Mildenhall	FE Warren
Maxwell	Altus	Eielson	Schriever	Luke	Maxwell	Ramstein	Schriever	Tyndall	Vance
Hickam	Columbus	Hunter AAF	Los Angeles	Hickam	Vance	Pope	Lakenheath	Brooks	Pentagon
USAF Acad.	Luke	Yokota	Holloman	Pentagon	Hanscom	Holloman	Hunter AAF	Bolling	Malmstrom
								Yokota	Elmendorf

The above spreadsheet contains the apportionment/sourcing guideline for "AEF Expeditionary Combat Support (ECS)". Red and Blue wings are ECS units that are providing aviation during that AEF period.

Lead AEF Wings

AEF Wings Providing Aircraft and ECS

AEF Wings Providing ECS

TERMINOLOGY

- **Unit Type Code (UTC)**: A defined AF capability (e.g., XFFJ3 [1 JAG, 1 paralegal])
- **Deployment Requirement Manning Document (DRMD)**: The official personnel tasking document
- **Mission Capability Statement (MISCAP)**: Specifies what the UTC must be able to perform at the FOL
- **Line Remarks**: Special requirements for individual positions reflected in the DRMD (e.g., TS-SCI clearance; gov't driver's license; min grade E-5)
- **Waiver**: Trying to substitute "next best" for what is required (e.g., filling O-4 slot with qualified O-3)
- **Shortfall**: An inability to fill a required tasking; arises when base either (1) cannot fill slot requirement with qualified personnel **or** (2) when filling slot will "break the home base"

JA UTCs

- XFFJ1 – Military Judge (1 person)
- XFFJ2 – Circuit Trial/Defense Counsel (2 ppl)
- XFFJ3 – Combat Support JAG/Paralegal (2 ppl)*
- XFFJ4 – Court Reporter (1 person)
- XFFJ5 – Area Defense Counsel w/Paralegal (2 ppl)
- XFFJ6 – Basic Legal Office Computer Kit, Type I
- XFFJ7 – Basic Legal Office Computer Kit, Type II

* Currently being used for all AEF steady state sourcing

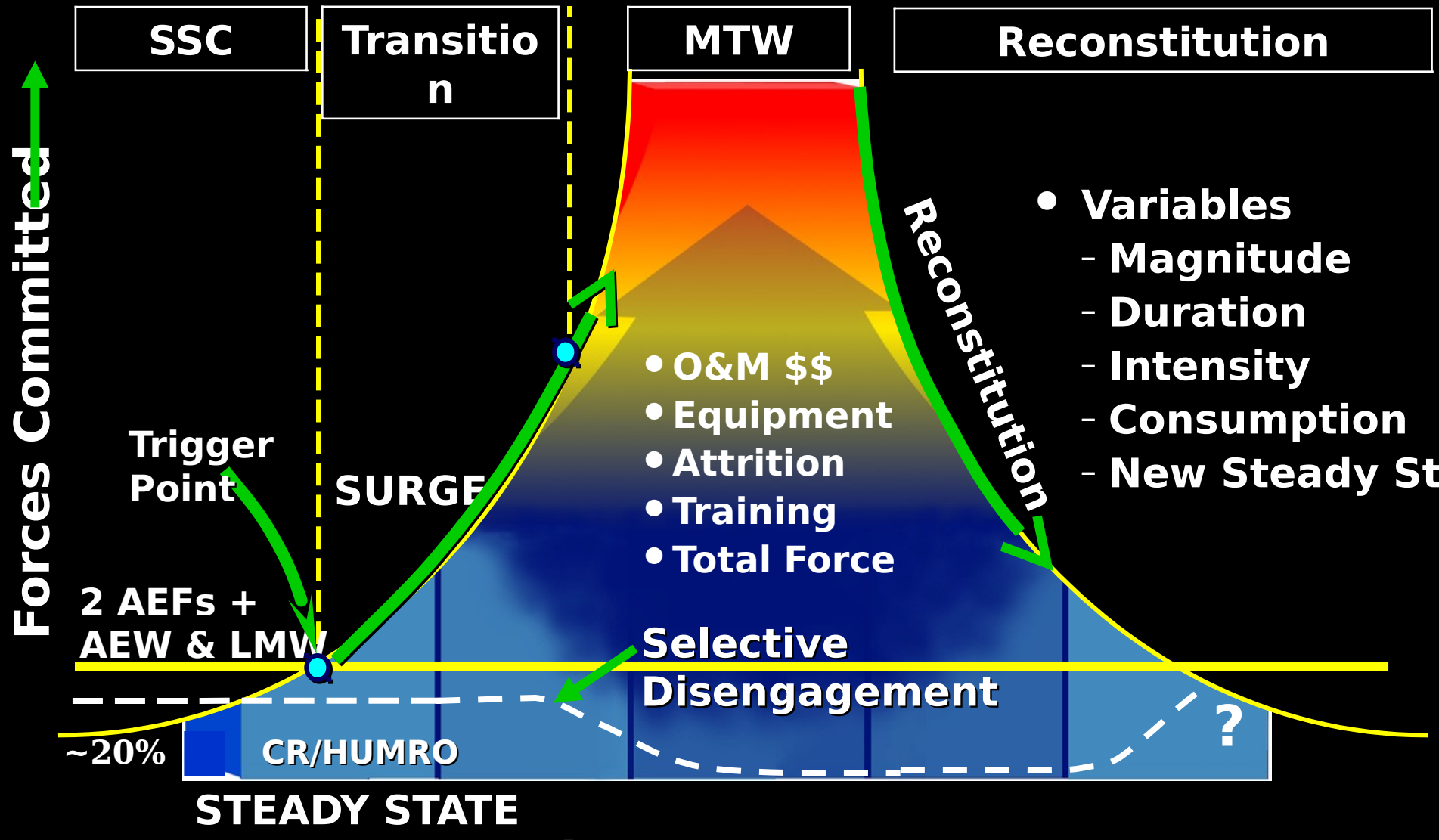
KEY AEF CONCEPTS

- AF now “capabilities-based,” not “requirements-based”
- UTCs define our capabilities
- Each AEF is a compilation of UTCs
- A UTC is a force capability ***eligible*** for deployment
  - ***Tasked UTC***: One which has been designated to deploy to a specific FOL
  - ***Residual UTC***: One which is in an AEF, but is not yet tasked for a specific deployment
- **All UTCs** in an AEF must maintain the same deployment capability

KEY AEF CONCEPTS

- AEF is **NOT** just steady state rotations!
- Sourcing priorities:
  - ARC
  - Lead wing
  - Sister wings w/iron
  - Sister wings w/o iron
- Assess impact on base operations if everyone eligible in AEF deploys
  - CSAF: "It was never my intent that AEF would not impact home base operations."
- Goal: No more than one 3-month deployment or on-call period per person per Cycle
  - Exception: LD/HD assets
- AEW/LMW commitment is separate from AEF commitment

AEF ACROSS THE SPECTRUM



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Pope	Eglin	Beale	Eglin	McConnell	Robins	Nellis	Tinker	Spangdalem	Eielson
Tinker	Spangdahlen	Fairchild	Offutt	Kadena	Scott	Misawa	Whiteman	McConnell	Beale
Robins	MacDill	Travis	MacDill	Aviano	Little Rock	Aviano	Travis	Little Rock	Fairchild
Moody	McGuire	Barksdale	Grand Forks	Misawa	McGuire	Kadena	Grand Forks	DM	Cannon
Shaw	Scott	Hill	Nellis	Minot	Langley	Moody	Dyess	Offutt	
Peterson	Whiteman	Goodfellow	Ellsworth	Dover	Hurlburt	McChord	Peterson	Wright Pat	Hurlburt
Dover	Ramstein	FE Warren	Tyndall	Kirtland	Lackland	Edwards	Keesler	Kirtland	Minot
Keesler	Sheppard	Randolph	Brooks	Malmstrom	Charleston	Vandenberg	Altus	Randolph	Andrews
Hanscom	Patrick	Edwards	McChord	Laughlin	Mildenhall	Patrick	Columbus	Goodfellow	Lackland
Charleston	Laughlin	Vandenberg	Andrews	Bolling	Wright Pat	Los Angeles	Sheppard	Mildenhall	FE Warren
Maxwell	Altus	Eielson	Schriever	Luke	Maxwell	Ramstein	Schriever	Tyndall	Vance
Hickam	Columbus	Hunter AAF	Los Angeles	Hickam	Vance	Pope	Lakenheath	Brooks	Pentagon
USAF Acad.	Luke	Yokota	Holloman	Pentagon	Hanscom	Holloman	Hunter AAF	Bolling	Malmstrom
								Yokota	Elmendorf

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Lead AEF Wings

AEF Wings Providing Aircraft and ECS

AEF Wings Providing ECS

AEF CYCLE 2 JA UTCs (XFFJ3)

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Tinker	Spangdahlen	Fairchild	Offutt	Kadena	Scott	Misawa	Whiteman	McConnell	Beale
Robins	MacDill	Travis	MacDill	Aviano	Little Rock	Aviano	Travis	Little Rock	Fairchild
Moody	McGuire	Barksdale	Grand Forks	Misawa	McGuire	Kadena	Grand Forks	DM	Cannon
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Peterson	Whiteman	Goodfellow	Ellsworth	Dover	Hurlburt	McChord	Peterson	Wright Pat	Hurlburt
Dover	Ramstein	FE Warren	Tyndall	Kirtland	Lackland	Edwards	Keesler	Kirtland	Minot
Keesler	Sheppard	Randolph	Brooks	Malmstrom	Charleston	Vandenberg	Altus	Randolph	Andrews
Hanscom	Patrick	Edwards	McChord	Laughlin	Mildenhall	Patrick	Columbus	Goodfellow	Lackland
Charleston	Laughlin	Vandenberg	Andrews	Bolling	Wright Pat	Los Angeles	Sheppard	Mildenhall	FE Warren
Maxwell	Altus	Eielson	Schriever	Luke	Maxwell	Ramstein	Schriever	Tyndall	Vance
Hickam	Columbus	Hunter AAF	Los Angeles	Hickam	Vance	Pope	Lakenheath	Brooks	Pentagon
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Lead AEF Wings

AEF Wings Providing Aircraft and ECS

AEF Wings Providing ECS

Yellow = Bases with XFFJ3 UTCs postured

AEF CYCLE 2 JA UTCs (XFFJ3)

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Hanscom	Patrick	Edwards	McChord	Laughlin	Mildenhall	Patrick	Columbus	Goodfellow	Lackland
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Lead AEF Wings	Yellow = Bases with XFFJ3 UTCs postured
AEF Wings Providing Aircraft and ECS	Orange = Bases with XFFJ3 UTCs tasked
AEF Wings Providing ECS	

THE WAY AHEAD – CYCLE 3

- "Teaming" – Deploying maximum # of airmen from a single base to a single FOL
- Reduce line remarks (LRs)
  - LRs negatively affect teaming
  - LRs force "fragging" a UTC across multiple bases
- No wing in more than two AEFs (for ECS assets)
  - One "heavy" hit
  - One "light" hit
- More UTCs at MAJCOM/NAF/DRU level

Microsoft Excel - Base Alignment Cycle 3 - 15Mar01.xls [Read-Only]

File Edit View Insert Format Tools Data Window Help

E36

	AEF 1	P	AEF 2	P	AEF 3	P	AEF4	P	AEF 5	P	AEF 6	P	AEF 7	P	AEF 8	P	AEF 9	P	AEF 10	P
2	Hill	1	Dyess	1	Elmendorf	1	Lakenheath	1	DM	1	Shaw	1	Cannon	1	Ellsworth	1	Barksdale	1	Langley	1
4	Pope	1	Eglin	2	Beale	1	Eglin	1	Minot	1	Langley	2	Nellis	1	Tinker	2	Spangdahlem	2	Eielson	1
5	Tinker	1	Spangdahlem	1	Hill	2	Offutt	1	Kadena	1	Robins	2	Misawa	1	Dyess	2	DM	2	Beale	2
6	Shaw	2	MacDill	2	Barksdale	2	Nellis	2	Aviano	1	Little Rock	2	Aviano	2	Grand Forks	1	Offutt	2	Cannon	2
7	Robins	1	McGuire	1	Fairchild	1	Grand Forks	2	Misawa	2	McGuire	2	Kadena	2	Travis	1	Hurlburt	1	Fairchild	2
8	Moody	1	Scott	2	Travis	2	Ellsworth	2	McConnell	1	Scott	1	Moody	2	Whiteman	1	McConnell	2	Hickam	1
9	Elmendorf	2	Whiteman	2	Goodfellow	1	Tyndall	2	Dover	1	Lackland/Kelly	1	McChord	1	Peterson	2	Little Rock	1	Minot	2
10	Hurlburt	2	Ramstein	2	FE Warren	2	Brooks	1	Kirtland	2	Charleston	2	Edwards	1	Keesler	2	Wright Pat	1	Andrews	1
11	Peterson	1	Sheppard	1	Randolph	1	McChord	2	Malmstrom	2	Mildenhall	2	Vandenberg	2	Altus	1	Kirtland	1	Lackland/Kelly	2
12	Dover	2	Patrick	1	Edwards	2	Andrews	2	Laughlin	1	Wright Pat	2	Patrick	2	Columbus	1	Randolph	2	FE Warren	1
13	Keesler	1	Laughlin	2	Vandenberg	1	Schriever	1	Bolling	2	Maxwell	1	Los Angeles	1	Sheppard	2	Goodfellow	2	Vance	1
14	Hanscom	2	Altus	2	Eielson	2	Los Angeles	2	Luke	2	Vance	2	Ramstein	1	Schriever	2	Mildenhall	1	Pentagon	2
15	Charleston	1	Columbus	2	Yokota	1	Holloman	1	Hickam	2	Hanscom	1	Pope	2	Lakenheath	2	Tyndall	1	Malmstrom	1
16	Maxwell	2	Luke	1	Buckley	2	Arnold	1	Pentagon	1	USAF Acad.	1	Holloman	2	Buckley	1	Brooks	2		
17	USAF Acad.	2	Anderson	1							MacDill	1	Anderson	2	Arnold	2	Bolling	1		
18																	Yokota	2		
19	HQ AFSOC		HQ AMC		HQ AETC		HQ ACC		HQ PACAF		HQ AMC		HQ USAFE		HQ AFSPC		HQ AFMC		HQ ACC	
20	HQ AFSPC		HQ USAFE						HQ AFMC								HQ AFSOC		HQ PACAF	
21																	HQ AETC			
22	AFSFC		11th WG		AFPC		AFWA		AFLSA		AIA		AFTAC		AFSA		AFWA		AFOSI	
23	AFNA		AFTAC		AFOT&E		AFSA		AFSFC		11th WG		AFOT&E		AFNA		AFPC		AIA	
24	Air Univ						AFCIC				AFOSI						AFLSA		AFCIC	
25											Air Univ									
26	9th AF		21st AF		11th AF		19th AF (S)		12th AF		3rd AF		14th AF		2nd AF		8th AF		20th AF	
27	2nd AF		13th AF		14th AF		1st AF (S)		16th AF		9th AF		16th AF		15th AF		19th AF		12th AF (S)	
28	11th AF				5th AF		20th AF				21st AF		13th AF				1st AF			
29					15th AF												5th AF			
30					8th AF												3rd AF			

31 **P = Level of Taskings: 1 = Primary Team Contribution, 2 = Secondary Team Contribution**

32 **NOTES:**

33 Spangdahlem includes Bitburg

34 Peterson includes C-Springs and Cheyenne Mt

35 Ramstein includes Rhein Main and Sembach

36 Mildenhall includes Alconbury

37

38 **CHANGES**

39 2nd AF - 2 to 1

40 11th AF - 10 to 1

41

42 MacDill from AEF 4 to 6

43 Elemendorf from AEF 10 to 1

44 Hickam from AEF 1 to 10 per

45 Hurlburt from AEF 6 to 1 and from AEF 10 to 9

46 HQ AFSOC from AEF 6 to 1

47 HQ PACAFfrom AEF 1 to 10

15th AF- 1 to 3	8th AF - 4 to 3	20thAF - 2 to 4	19th AF - 6 to 4	1st AF- 6 to 4	16th AF - 4 to 5	21st AF- 4 to 6	3rd AF - 5 to 6	AU - 8 to 6

Back to Back ECS IRON

Aviano - 5 and 7	Spangdahlem - 2 and 9
Cannon 7 and 10	Misawa - 5 and 7
Eglin 4 and 2	
Hill 1 and 3	
Kadena - 5 and 7	
Elmendorf - 1 and 3	

16th - 8 to 7 | 15th - 5 to 8 | 5th - 7 to 9 | 3rd - 10 to 9 | 11th - 7 to 10

AD Cycle 3 ECS Alignment Temp | AFRC ECS-Aviation Schedule | ANG ECS Schedule

Ready

AEF CENTER

VISION

Leading the advancement of America's Expeditionary Aerospace Force

MISSION

The AEF Center *plans*, *configures*, *schedules*, *prepares* and *assesses* aerospace expeditionary forces enabling the delivery of versatile and responsive aerospace power while providing the Air Force stability and predictability…

We make EAF happen!

Provides AF "one stop shop" for "all things AEF"

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AEFC/CC
CC O-7 CV O-6

ARC ADVISORS
CG, CR O-6

AEF STAFF
O-5, O-4, E-9, E-5, Civ

SUPPORT & ANALYSIS DIV
Chief O-5
AEA

- IM & WG MGMT AEAI
- LESSONS LEARNED AEAL
- TPFDD SUPPORT AEAP
- READINESS AEAR

COMBAT SUPPORT DIV
Chief O-6
AEC

- BASE SUPPORT AECB
- CIVIL ENGINEER AECE
- SECURITY FORCES AECF
- LOGISTICS AECL
- COMMUNICATIONS AECS

OPERATIONS DIVISION
Chief O-6
AEO

- AVIATION AEOA
- BATTLESPACE AEOB
- MAINTENANCE AEOM

SCHEDULING DIVISION
Chief O-6
AES

- PLANS/ANALYSIS AESP
- REQUIREMENTS AESR
- ECS SCHEDULING AESS

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All information formerly found on the AEF Center page, can now be found within the "**AEF Center**" box located to the left.

Functional area access and administration of Position Descriptions (formerly Training Templates) are currently performed by accessing the "EAF Online Previous Version" link in the "**AEF Center**" box to the left.

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U.S. Air Force

AEROSPACE EXPEDITIONARY FORCE CENTER

Functional Areas	Staff
Civil Engineering	AEFC Commander
Judge Advocate	AEFC Staff
LD/HD Branch	Key Staff
Logistics/Financial Management	
Medical/Health Services	
Services	
Plans & TPFDD Report	

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Go Links

JUDGE ADVOCATE

CYCLE 2 AEF INFO

JA Overview Briefing
Base Taskings
Cycle 2 Tasking Q & A
JA UTCs

AFTER ACTION REPORTS

EUROPE
Aviano (Dec 99 - Feb 00)
Aviano (Feb - May 00)
Aviano (May - Aug 00)
Aviano (Aug 00 - Dec 00)
Incirlik-ONW (Dec 99 - Apr 00)
Incirlik-ONW (Apr - Aug 00)
Sarajevo (Feb - Jun 00)
Sarajevo (Jul - Sep 00)
Sarajevo (May - Oct 00)
Stuttgart (Aug - Dec 00)
Vicenza JAG (Mar - Jul 00)
Vicenza JAG (Jul - Oct 00)
Vicenza JAG (Oct 00 - Feb 01)
Vicenza Paralegal (Mar - Jun 00)

SWA
Ali Al Salem (Dec 99 - Feb 00)
Ali Al Salem (May 00 - Sep 00)
Ali Al Salem (Aug 00 - Dec 00)
Al Jaber (Mar 00 - Jun 00)
Al Jaber (Jun 00 - Sep 00)
Eskan (Dec 99 - Mar 00)
Eskan (Mar 00 - Jun 00)
Eskan (Sep 00 - Dec 00)
PSAB (Sep 00 - Dec 00)
PSAB (Mar 00 - Jun 00)
PSAB (Dec 99 - Mar 00)

DEPLOYED LOCATION INFO

POSITION DESCRIPTIONS

EUROPE
Aviano SJA template
Aviano LOM template
Incirlik SJA template
Incirlik LOM template
Sarajevo SJA template
Stuttgart LOM template
Vicenza SJA template
Vicenza LOM template

SWA
Al Jaber SJA template
Ali Al Salem SJA template
Eskan Village SJA template
Eskan Village LOM template
PSAB SJA template
PSAB DSJA template
PSAB LOM template

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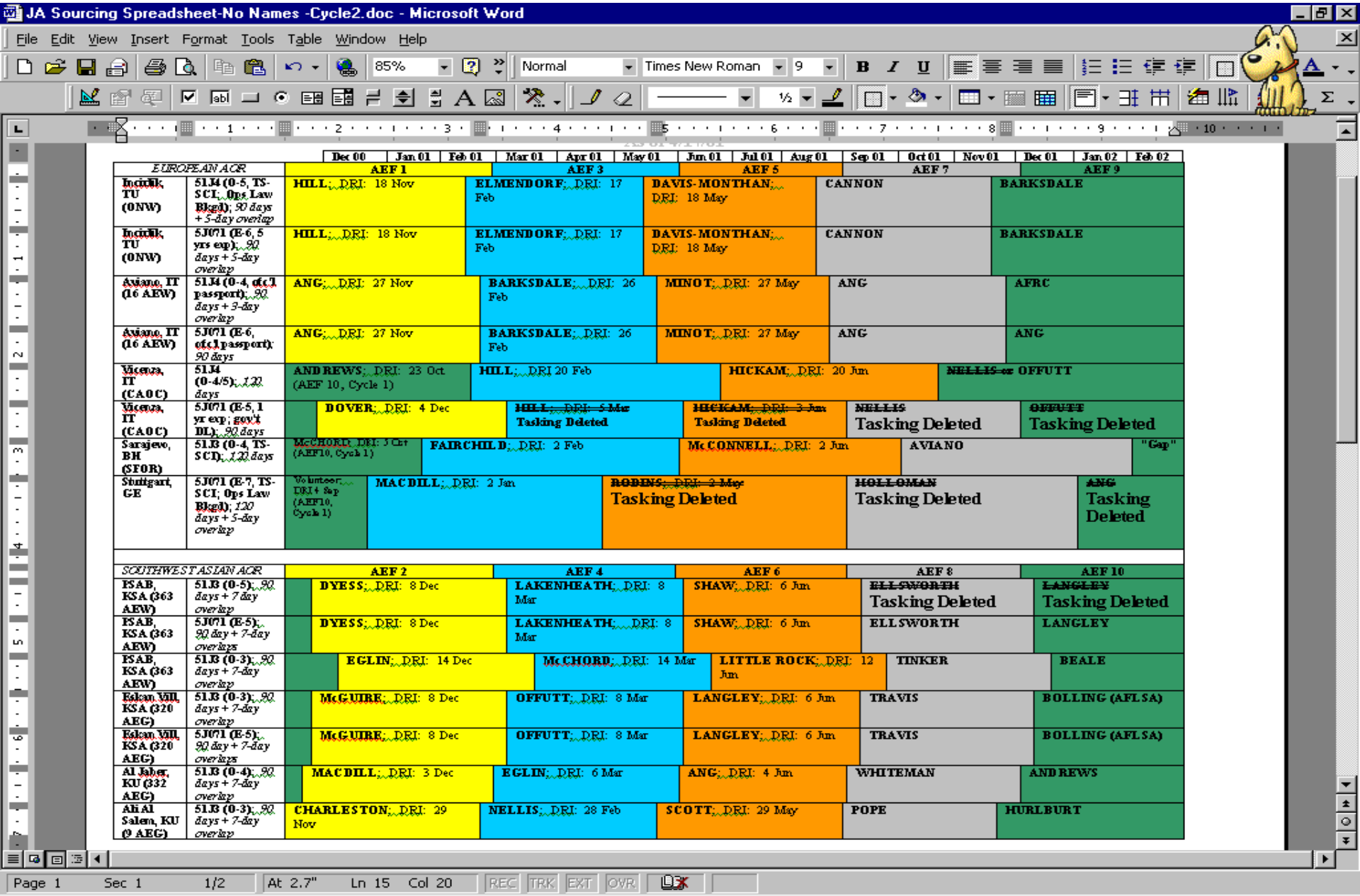
AEF CYCLE 2 JA TASKINGS



JA Sourcing Spreadsheet-No Names -Cycle2.doc - Microsoft Word

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		Dec 00	Jan 01	Feb 01	Mar 01	Apr 01	May 01	Jun 01	Jul 01	Aug 01	Sep 01	Oct 01	Nov 01	Dec 01	Jan 02	Feb 02
EUROPEAN AOR		AEF 1			AEF 3			AEF 5			AEF 7			AEF 9		
Incirlik, TU (ONW)	51J4 (O-5, TS-SCI, Ops Law Bkgd); *90 days + 5-day overlap*	HILL; DRI: 18 Nov			ELMENDORF; DRI: 17 Feb			DAVIS-MONTHAN; DRI: 18 May			CANNON			BARKSDALE		
Incirlik, TU (ONW)	5J071 (E-6, 5 yrs exp); *90 days + 5-day overlap*	HILL; DRI: 18 Nov			ELMENDORF; DRI: 17 Feb			DAVIS-MONTHAN; DRI: 18 May			CANNON			BARKSDALE		
Aviano, IT (16 AEW)	51J4 (O-4, ofc'l passport); *90 days + 5-day overlap*	ANG; DRI: 27 Nov			BARKSDALE; DRI: 26 Feb			MINOT; DRI: 27 May			ANG			AFRC		
Aviano, IT (16 AEW)	5J071 (E-6, ofc'l passport); *90 days*	ANG; DRI: 27 Nov			BARKSDALE; DRI: 26 Feb			MINOT; DRI: 27 May			ANG			ANG		
Vicenza, IT (CAOC)	51J4 (O-4/5); *120 days*	ANDREWS; DRI: 23 Oct (AEF 10, Cycle 1)			HILL; DRI 20 Feb			HICKAM; DRI: 20 Jun			~~NELLIS or~~ OFFUTT					
Vicenza, IT (CAOC)	5J071 (E-5, 1 yr exp; gov't DL); *90 days*		DOVER; DRI: 4 Dec		~~HILL; DRI: 5 Mar~~ Tasking Deleted			~~HICKAM; DRI: 3 Jun~~ Tasking Deleted			~~NELLIS~~ Tasking Deleted			~~OFFUTT~~ Tasking Deleted		
Sarajevo, BH (SFOR)	51J3 (O-4, TS-SCI); *120 days*	McCHORD; DRI: 5 Oct (AEF10, Cycle 1)			FAIRCHILD; DRI: 2 Feb			McCONNELL; DRI: 2 Jun			AVIANO			"Gap"		
Stuttgart, GE	5J071 (E-7, TS-SCI, Ops Law Bkgd); *120 days + 5-day overlap*	Volunteer; DRI 4 Sep (AEF10, Cycle 1)			MACDILL; DRI: 2 Jan			~~ROBINS; DRI: 2 May~~ Tasking Deleted			~~HOLLOMAN~~ Tasking Deleted			~~ANG~~ Tasking Deleted		
SOUTHWEST ASIAN AOR		AEF 2			AEF 4			AEF 6			AEF 8			AEF 10		
PSAB, KSA (363 AEW)	51J3 (O-5); *90 days + 7 day overlap*		DYESS; DRI: 8 Dec		LAKENHEATH; DRI: 8 Mar			SHAW; DRI: 6 Jun			~~ELLSWORTH~~ Tasking Deleted			~~LANGLEY~~ Tasking Deleted		
PSAB, KSA (363 AEW)	5J071 (E-5); *90 day + 7-day overlaps*		DYESS; DRI: 8 Dec		LAKENHEATH; DRI: 8 Mar			SHAW; DRI: 6 Jun			ELLSWORTH			LANGLEY		
PSAB, KSA (363 AEW)	51J3 (O-3); *90 days + 7-day overlap*		EGLIN; DRI: 14 Dec		McCHORD; DRI: 14 Mar			LITTLE ROCK; DRI: 12 Jun			TINKER			BEALE		
Eskan Vill, KSA (320 AEG)	51J3 (O-3); *90 days + 7-day overlap*		McGUIRE; DRI: 8 Dec		OFFUTT; DRI: 8 Mar			LANGLEY; DRI: 6 Jun			TRAVIS			BOLLING (AFLSA)		
Eskan Vill, KSA (320 AEG)	5J071 (E-5); *90 day + 7-day overlaps*		McGUIRE; DRI: 8 Dec		OFFUTT; DRI: 8 Mar			LANGLEY; DRI: 6 Jun			TRAVIS			BOLLING (AFLSA)		
Al Jaber, KU (332 AEG)	51J3 (O-4); *90 days + 7-day overlap*		MACDILL; DRI: 3 Dec		EGLIN; DRI: 6 Mar			ANG; DRI: 4 Jun			WHITEMAN			ANDREWS		
Ali Al Salem, KU (9 AEG)	51J3 (O-3); *90 days + 7-day overlap*	CHARLESTON; DRI: 29 Nov			NELLIS; DRI: 28 Feb			SCOTT; DRI: 29 May			POPE			HURLBURT		

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https://aefcenter.acc.af.mil/2nd/functionals/Documents/2Mar01JAUTCs.htm - Microsoft Internet Explorer

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Address https://aefcenter.acc.af.mil/2nd/functionals/Documents/2Mar01JAUTCs.htm Go Links

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OPLAN	REQID	UTC	DESCRIPTION	UIC	UNIT NAME			ORG	CODE	FIC	AUTH	PAX	STONS	RESVD	SSF	CH
08EB2	8LBRQ	XFFJ1	CSG AFLSA MILITARY JUDGE	FF6YQ0	0000LCTFO			F	SC	0	1	1		02ER	V	
08EB2	8LBRR	XFFJ1	CSG AFLSA MILITARY JUDGE	FF6YQ0	0000LCTFO			F	SC	0	1	1		02ER	V	
08EB2	8LBRS	XFFJ1	CSG AFLSA MILITARY JUDGE	FF6YQ0	0000LCTFO			F	SC	0	1	1		02ER	V	
08EB2	8LBRT	XFFJ1	CSG AFLSA MILITARY JUDGE	FF6YQ0	0000LCTFO			F	SC	0	1	1		02ER	V	
08EB2	8LBRU	XFFJ1	CSG AFLSA MILITARY JUDGE	FF6YQ0	0000LCTFO			F	SC	0	1	1		02ER	V	
08EB2	8LBRV	XFFJ1	CSG AFLSA MILITARY JUDGE	FF6YQ0	0000LCTFO			F	SC	0	1	1		02ER	V	
08EB2	8LBR1	XFFJ2	CSG AFLSA CIRCUIT TRIAL/DEF CNL	FF6YQ0	0000LCTFO			F	SC	0	2	2		02ER	V	
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08EB2	8LBRY	XFFJ2	CSG AFLSA CIRCUIT TRIAL/DEF CNL	FF6YQ0	0000LCTFO			F	SC	0	2	2		02ER	V	
08EB2	8LBRZ	XFFJ2	CSG AFLSA CIRCUIT TRIAL/DEF CNL	FF6YQ0	0000LCTFO			F	SC	0	2	2		02ER	V	
081F2	81AG7E0	XFFJ3	CSG JAG SPECIFIC MSN AUG	FFB4G0	OO-ALC	CE		F	SC	0	2	2		01MR	V	
081F2	81AJ1	XFFJ3	JAG SPECIFIC MSN AUG	FF8G40	0021 SW			S	SC	0	2	2		01SR	V	
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081F2	81BSH	XFFJ3	CSG JAG SPECIFIC MSN AUG	FFCWM0	0436ALFWG			G	SC	0	2	2		01LR	V	
081F2	81BSK	XFFJ3	CSG JAG SPECIFIC MSN AUG	FFCWP0	0437ALFWG			G	SC	0	2	2		01LR	V	
081F2	81BSL	XFFJ3	CSG JAG SPECIFIC MSN AUG	FF30Z0	0442FTRWG				2SC	0	2	2		01CV	V	
081F2	81FJ3	XFFJ3	JAG SPECIFIC MSN AUG	FFCLB0	0042 ABW			F	SC	0	2	2		00JR	V	
081F2	81JA2	XFFJ3	JAG SPECIFIC MSN AUG	FFB440	0066 ABG			F	SC	0	2	2		01MR	V	
081F2	81JB9	XFFJ3	CSG JAG SPECIFIC MSN AUG	FF6YQ0	AF LEGAL SVC CE		SA	F	SC	0	2	2		02ER	V	
081F2	81RB4	XFFJ3	JAG SPECIFIC MSN AUG	FFGQ70	0000WRALCCE			F	SC	0	2	2		01MR	V	
081F2	81TK2	XFFJ3	JAG SPECIFIC MSN AUG	FFB4D0	0000OCALCCE			F	SC	0	2	2		01MR	V	
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ULN	LNR	Grade	AFSC	Unit
AX*AA	001	O4	51J4	AVIANO AB

Email: 16aew.ja@aviano.af.mil

Duty Title

Staff Judge Advocate

Duty Description

Job Task Listing (List of equipment, duties, and responsibilities): Full range of base legal Office duties. Most likely issues will arise in military justice, adverse administrative actions, investigations, legal assistance, international law, operational law, fiscal law, and contracts. Operations law training is required because of extensive work in all aspects of ADCON issues. Must be able to understand OPCON, TACON, and ADCON chain in joint and combined operation. Several units have ADCON with logistic support and force protection responsibilities split amongst more than one joint or combined organization. Currently unit has no responsibility for targeting. International law training is required as units are spread over 8 or more countries. Paralegal must be a 7-level/E-6 with extensive knowledge in the career field. Both positions require extensive travel to down range locations with austere support. Travel is sometimes by Military Air and sometimes by car. JAG and paralegal travel to units as required, but do not travel at the same time

Provide legal services covering all areas of military law to Commanders and all 16 AEW subordinate units

Provide legal services to Commander, 16 AEW, including advice and counsel in the areas of administrative control, operational law, military justice, civil law, contracts, and international law

Equipment Operated / Maintained

Small Office shared by attorney and paralegal in trailer. Trailer also has 6 other people (1 MEO, 1 SE, 1 Comm). Both attorney and paralegal have computers. Attorney and paralegal share printer. Two phones with worldwide DSN share one phone line; attorney phone is a STU III. FAX, classified storage, access to SIPRNET available in 16 AEW headquarters. Comm is normally reliable, both telephone and e-mail

DRMD Line Remarks

Secret Security Clearance
Official government passport required
Civilian driver's license required
3 day overlap at end of tour required

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COMMANDERS' PLAYBOOK

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HOW TO DOWNLOAD TO PALM PILOTS....3
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2. Planning and Preparation....10
3. Deployment....24
4. Reconstitution....25
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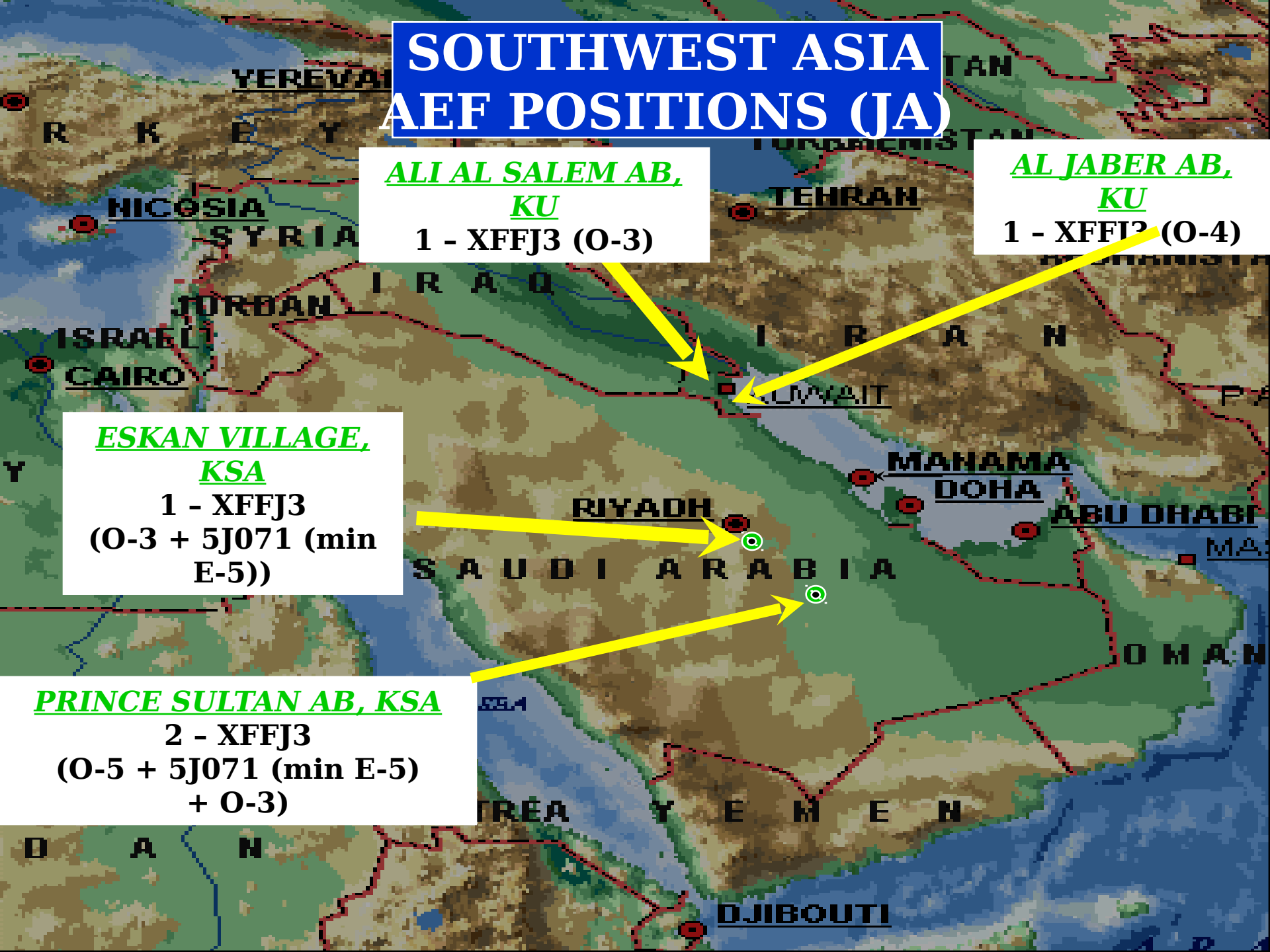
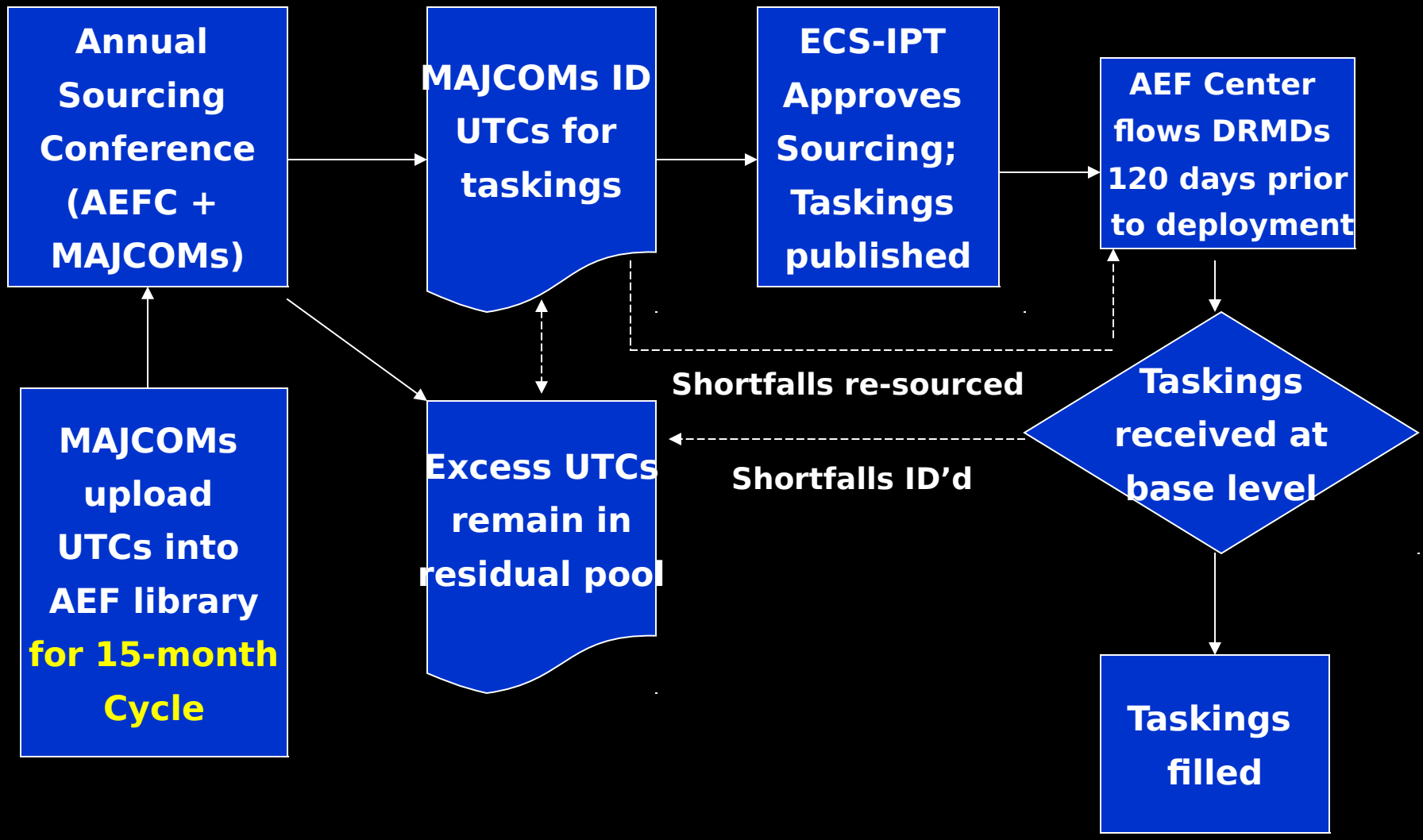
WHAT ARE THE STEADY STATE AEF TASKINGS?

EUROPEAN THEATER
AEF POSITIONS (JA)
VICENZA, IT
1 - XFFJ3
(O-4)
AVIANO AB, IT
1 - XFFJ3
(O-4 + 5J071 (min
E-6))
SARAJEVO, BH
1 - XFFJ3
(O-4, TS-SCI)
INCIRLIK AB, TU
1 - XFFJ3
(O-5, TS-SCI +
5J071 (min E-6))
AUSTRIA
HUNGARY
MOLDOVA
SLOVENIA
ROMANIA
CROATIA
BOSNIA
AND
HERZEGOVINA
Serbia
ITALY
BULGARIA
Adriatic
Sea
Black
Sea
F.Y.R.O.M.
ALBANIA
GREECE
TURKEY
Tyrrhenian
Sea

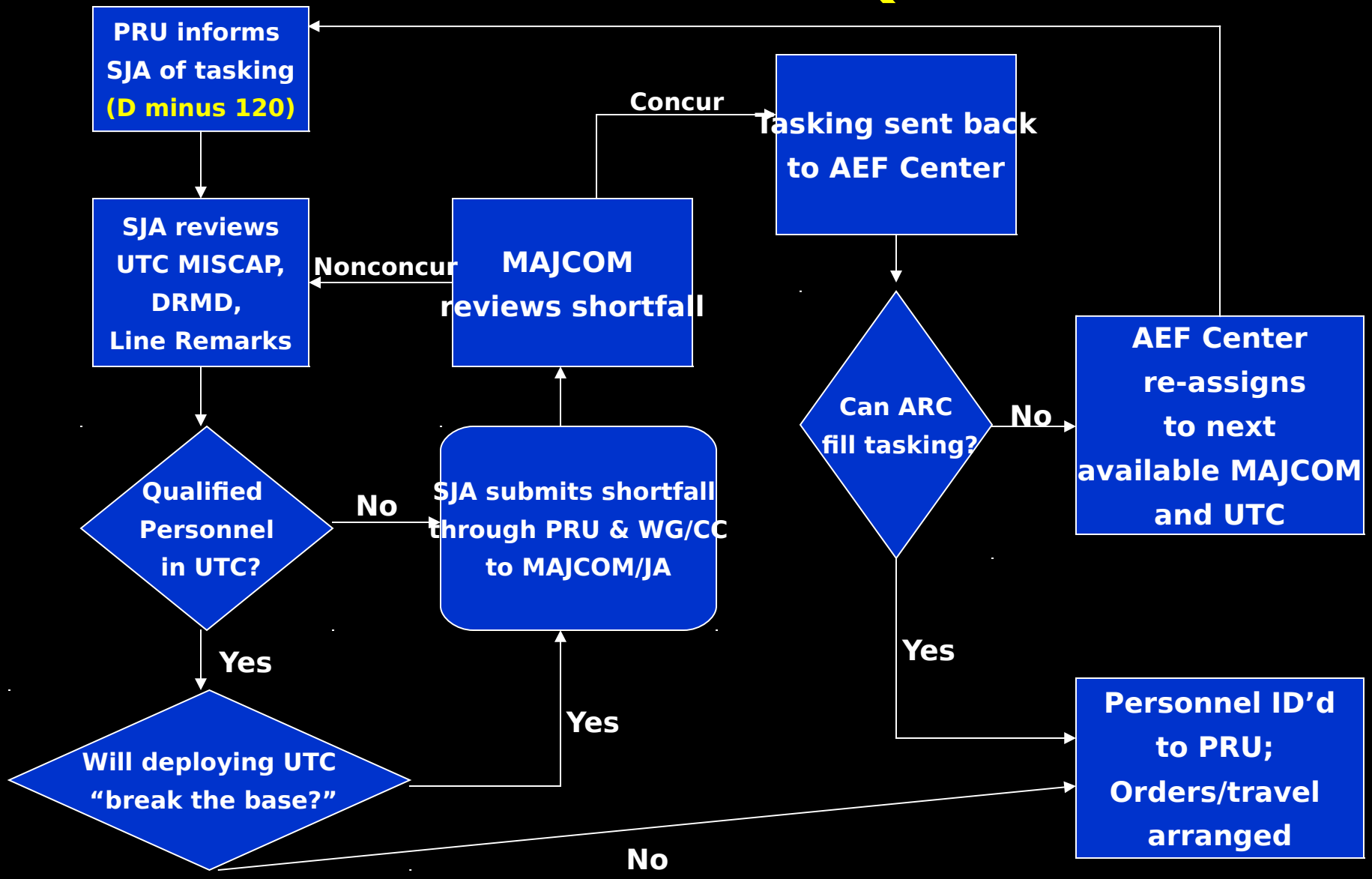

SOUTHWEST ASIA
AEF POSITIONS (JA)
ALI AL SALEM AB, KU
1 – XFFJ3 (O-3)
AL JABER AB, KU
1 – XFFJ3 (O-4)
ESKAN VILLAGE, KSA
1 – XFFJ3
(O-3 + 5J071 (min E-5))
PRINCE SULTAN AB, KSA
2 – XFFJ3
(O-5 + 5J071 (min E-5) + O-3)
YEREVAN
NICOSIA
SYRIA
TEHRAN
IRAQ
JORDAN
ISRAEL
CAIRO
KUWAIT
IRAN
MANAMA
DOHA
ABU DHABI
RIYADH
SAUDI ARABIA
OMAN
YEMEN
DJIBOUTI

HOW ARE THE TASKINGS FILLED?

AEF SOURCING/SCHEDULING PROCESS


Annual Sourcing Conference (AEFC + MAJCOMs)
MAJCOMs ID UTCs for taskings
ECS-IPT Approves Sourcing; Taskings published
AEF Center flows DRMDs 120 days prior to deployment
Taskings received at base level
Taskings filled
Shortfalls re-sourced
Shortfalls ID'd
Excess UTCs remain in residual pool
MAJCOMs upload UTCs into AEF library for 15-month Cycle

AEF SCHEDULING – BASE-LEVEL & HHQ ACTIONS



CURRENT JA ISSUES

- Line remarks
- Security clearances
- Posturing additional XFFJ3 UTCs
- Shortfalls vs “re-sourcing”
- Development of new JA UTC
- Permanent billets
- Tour lengths
- ARC integration

LINE REMARKS

- **Issue:** All 13 JA positions have at least one line remark
  - Most line remarks for one position – 5
  - Most remarks focus upon min grade/skill level and overlap with successor
  - 2 positions require TS-SCI (nonwaiveable)
  - 1 position requires by-name approval of candidate by ONW CG Chief of Staff
- **Status:** Periodic re-validation by EUCOM and CENTCOM, to ensure no unnecessary line remarks
  - Grade waivers approved on case-by-case basis

SECURITY CLEARANCES

- **Issue:** 2 AEF positions require TS-SCI
  - No waivers permitted per EUCOM/USAFE
  - Must have SCI read-in prior to deployment
  - Full SSBI takes 18 months to complete
- **Solution:**
  - Short term:
    - Special Purpose Access (SPA) available in some instances
    - Additional UTCs postured at base level
    - Posturing UTCs at NAF/MAJCOM level
  - Long term:
    - MAJCOMs now SAR-coding certain base level JA slots as “S” or “2”

POSTURING ADDITIONAL UTCs

- **Issue:** Insufficient residual XFFJ3 UTCs in AEF libraries to handle shortfalls
  - Cycle 1: Only 59 XFFJ3 UTCs across 10 AEFs (most tasked against steady-state slots)
  - Few to no residual UTCs per AEF
- **Solution:** TJAG directed MAJCOMs to posture 94 additional UTCs across 10 AEFs (tasked: Oct 00) (completed: Nov 00)
  - Bigger pool of eligible bases now available for handling shortfalls

SHORTFALLS vs. "RE-SOURCING"

- **Issue:** No formal shortfall procedure exists for handling known shortfalls before DRMD flows to base PRU (~120 days before deployment)
  - In some cases, shortfall is known 6-9 months in advance of deployment
  - Waiting until DRMD flows wastes time and reduces predictability for eventual deplorer
- **Solution:** AEFC/JA handles shortfall directly with MAJCOM/JA FAM, then "re-sources" to other MAJCOMs with residual UTCs in libraries in advance of DRMD flow

DEVELOPING NEW JA UTC

- **Issue:** XFFJ3 (Combat support JAG/paralegal team) MISCAP doesn't address air operations center (AOC) duties
  - Using XFFJ3 to fill AOC positions necessitates line remarks
- **Solution:** Develop new XFFJ8 UTC, specifically for AOC-related duty
  - AF/JAI developing MISCAP and proposed UTC structure
  - AEFC/JA review – Feb 01
  - Next steps: MAJCOM/JA coordination, then selection of pilot unit for UTC development
  - Expected composition: O-4/5 + 7-level, TS-SCI, JAC2C training required

PERMANENT BILLETS

- **Issue:** Key legal positions require greater continuity
  - AEF slots with ETLs > 3 months require CSAF approval
- **Solution:** Permanent billets
  - USAFE pursuing 1-yr billets for ONW SJA and Vicenza (CAOC) SJA
  - ACC obtained 1-yr billet for PSAB SJA (O-5)
    - AF/JAX working assignment issues
    - First 1-yr tour expected to begin Oct 01

TOUR LENGTHS

- **Issue:** Minimum tour length of 3 months is obstacle to greater ARC participation
- **Solution:** CENTCOM/EUCOM revalidated all tour lengths in conjunction with supported CCs; leadership nature of positions prohibited breaking tours into less than 3 month increments
  - All ARC deployers are 3 month/120-day volunteers

ARC INTEGRATION

- **Issue:** ARC participation hindered by 3 month+ tour lengths
- **Solution:** Provide ARC first opportunity at all available positions, ensuring maximum lead time and ability to deconflict civilian job and other commitments
  - ARC participation in Cycle 1 – 5%
  - ARC participation in Cycle 2 – pledged **11%** of all slots; actually filled **14%** of all slots thru AEFs 3 & 4
    - AF-wide goal: 10%

AEF DEPLOYMENTS
DEPLOYED REALITIES

- **Living/working conditions vary greatly**
  - **AEF: Probably deploy to established bases**
  - **AEW/LMW: Bare-base environment more likely**
    - **XFFJ6 or XFFJ7 UTC (bare-base kit) a necessity**
- **Likely a *"joint"* operation**
- **May well have to hit the ground running**
- **May or may not have paralegal support**
- **Resources & people can be scarce**
  - **Premium on *multi-skilled team players***

AEF DEPLOYMENTS KEYS TO SUCCESS

- **Make sure you have the *necessary tools***
  - **Legal tools - LOAC/ROE, Use of Deadly Force, Military Justice, Claims, Legal Assistance, Fiscal Law, Contracts**
  - **Computer skills absolutely imperative**
  - **Weapons skills, chem warfare training, self-aid & buddy care, etc.**
- **Learn *how the AF fights***
  - **AF organization, weapon systems capabilities and limitations**
  - **Joint organization**
- **"Big picture" view of JAG role!**

WHAT SJAs/LOMs NEED TO KNOW/DO

- Know what AEFs your UTCs are in
- Know your AEW/LMW requirements
- Align personnel with UTCs **before** tasked
  - CSAF: "If I had my way, **everyone** at a base would be **in a UTC**"
  - Only one UTC per person per 15 months
- Know what the deployed jobs entail
  - UTC MISCAP
  - Line Remarks
  - Position Descriptions (EAF Online)
  - After action reports (EAF Online)
- Get deployers necessary training

WHAT SJAs/LOMs NEED TO KNOW/DO

- Keep HHQ in the loop on AEF issues
- No “off-line JA workarounds”
- Remember –
  - FOL mission great, JA footprint small
  - When nominating a person to deploy, ask yourself: Would I trust this JAG/paralegal to run ***my*** office for 3 months?
  - The person you want most to keep at home station is probably the person you should deploy
  - Cultivate/groom well-rounded JAGs/paralegals

FINAL THOUGHTS

- AEFs are capabilities-based forces
- UTCs define our capabilities
- Know your AEF/AEW/LMW commitments
- Cultivate/groom well-rounded personnel
- Cycle 3 emphasis – TEAMING !!
- Questions? Contact Major Fred Cavese,

  DSN 575-2238;
  ferdinando.cavese@langley.af.mil;
  https://aefcenter.acc.af.mil

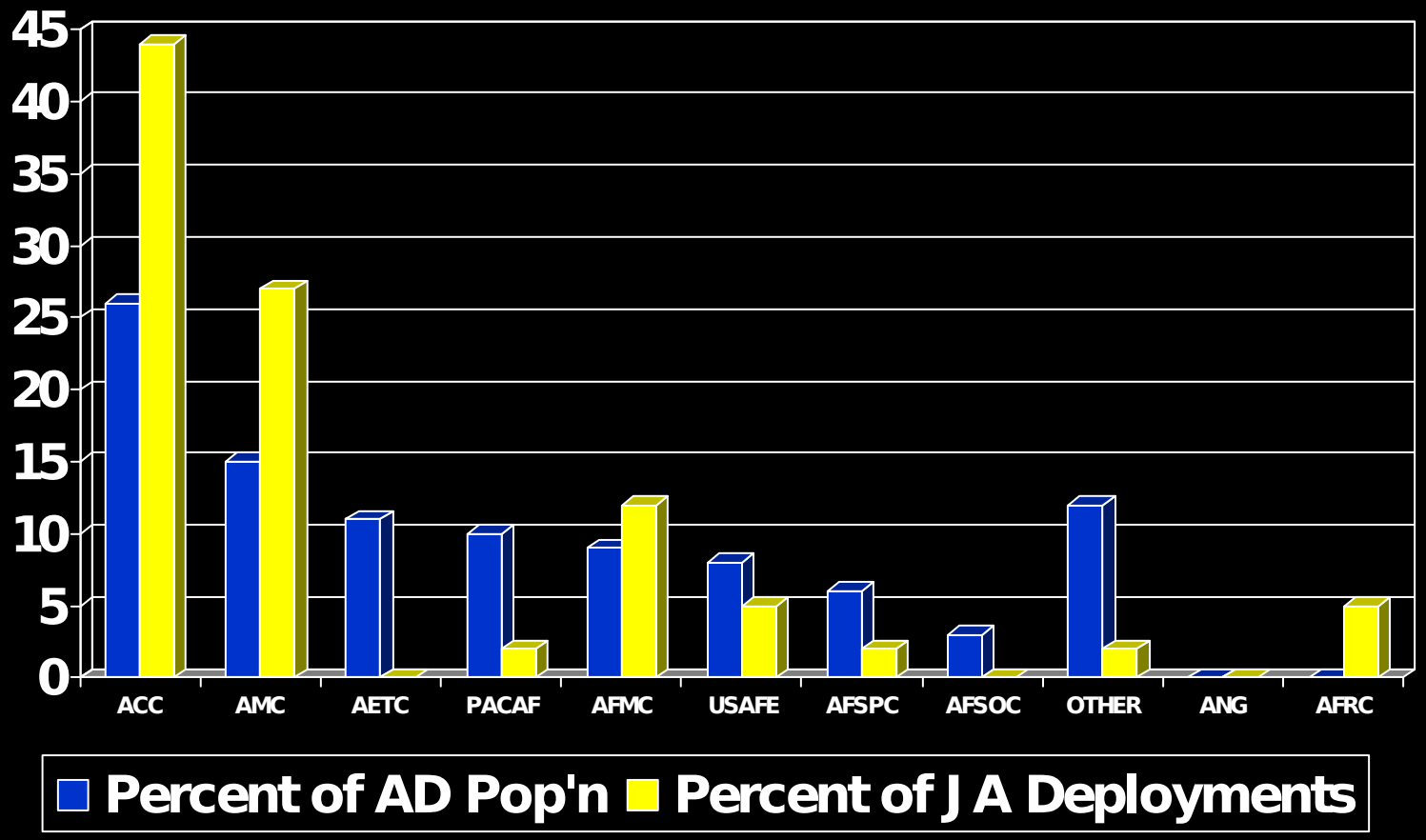
REALLY FINAL THOUGHT

"Let's be careful out there . . ."

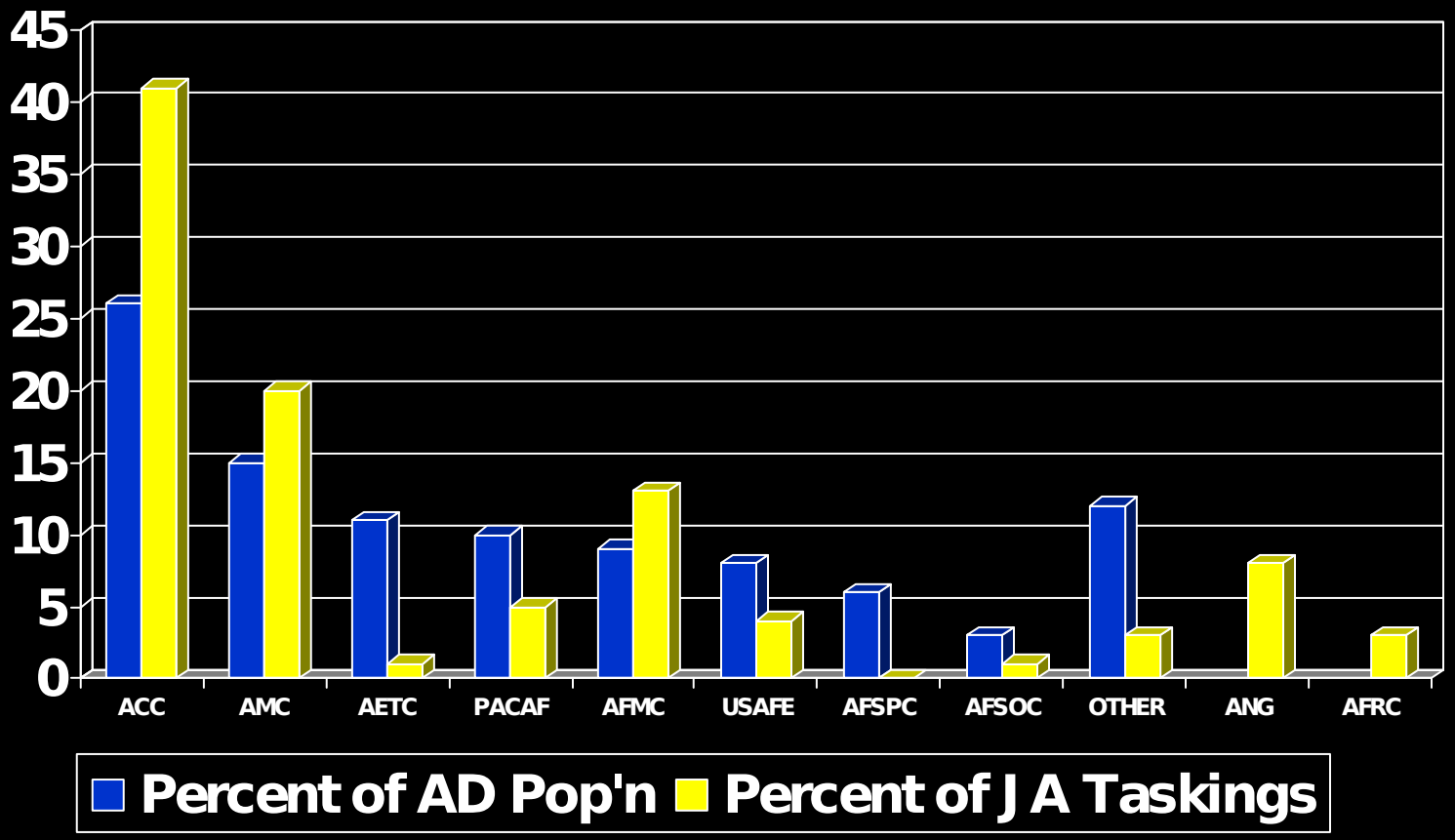
Questions?
A Vision for the 21st Century Air Force

BACKUP SLIDES

SOURCING – AEF CYCLE 1
(AEFs 5-10)



SOURCING – AEF CYCLE 2



TYPICAL AEF DEPLOYMENT

AEF 9/10-1 ECS "FAST FACTS"

SOUTHERN WATCH

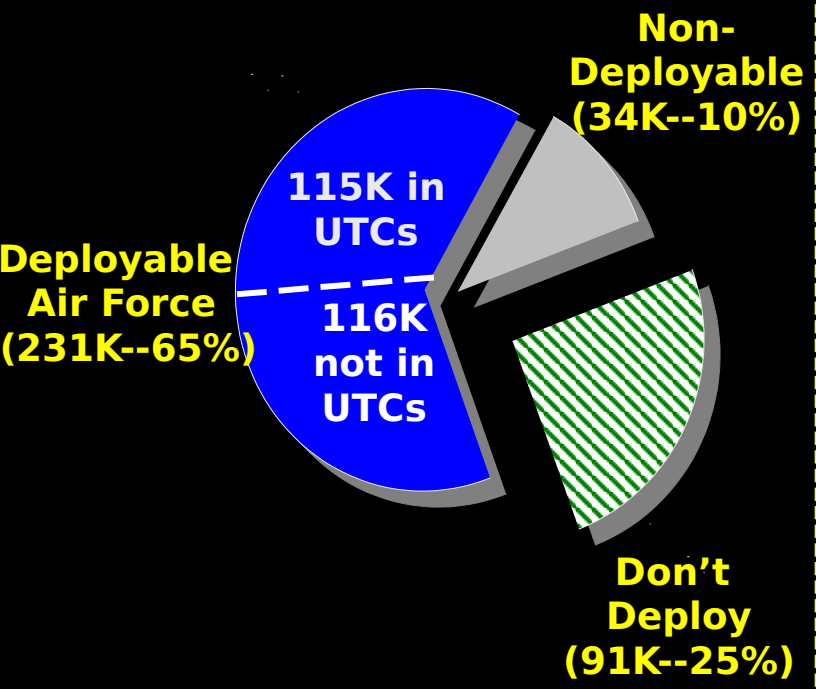
- Supports 10 locations
- From 198 bases
- 6199 Airmen
- 1013 UTCs
- *Avg UTC size = 6.1*

Other Steady-state Tasks

- Supports 32 locations
- From 186 bases
- 2537 Airmen
- 748 UTCs
- *Avg UTC size = 3.4*

AEF PARTICIPATION
MUST POSTURE MORE UTCs

Active Duty Air Force (356K)



- Most AF members don't deploy
  - 10%--34K non-deployable due to status--medical, student, etc.
  - 25%--91K do not deploy due to mission--space and missile, unique medical, etc.
- 65%--231K are deployable…But,
  - 49.8% or 115K of deployables in UTCs
  - Only UTCs deploy in EAF concept
- Can increase AEF participation
  - Build modular, scalable UTCs

LEAD MOBILITY WINGS

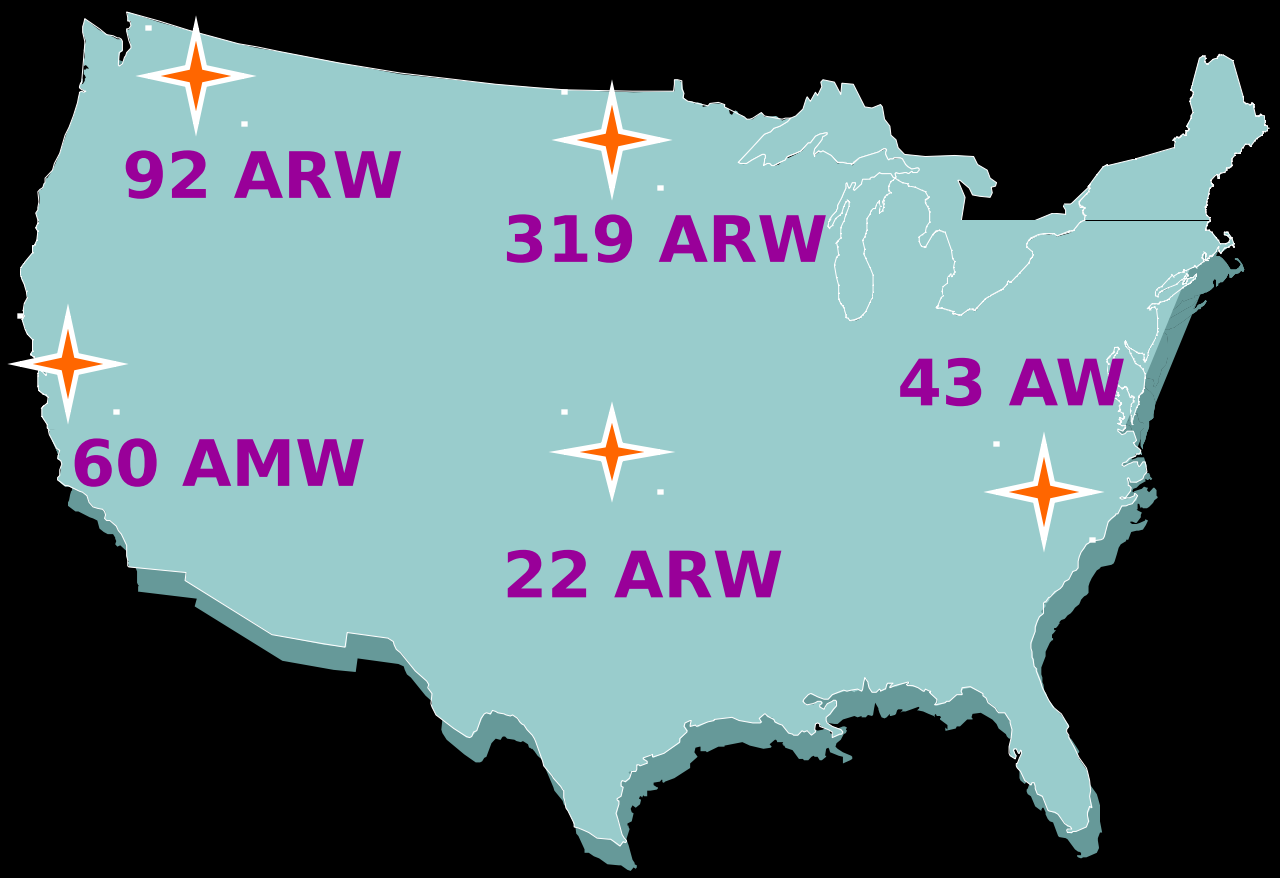
Providing Mobility Expertise

to the AEFs

LMW MISSION

- Initial response team (including mobility leadership) for humanitarian assistance, disaster relief or non-combatant evacuation operations
  - FOL assessment
  - Reporting status
  - Reception of follow-on forces
  - Help theater with mobility base standup

AEF LEAD MOBILITY WINGS



Mobility Leadership for Global Engagement

LMW CONCEPT OF OPERATIONS (CONOPS)

- Initial Response Team (IRT) = 33 personnel (includes CC + staff)
  - Expected duration: At least 5 days
  - JAG/paralegal sourced via XFFJ3 until LMW UTC (9AALW) is approved/uploaded
  - 9AALW -- includes JAG, paralegal, and deployment kit
- Follow-on forces sourced from AEF libraries

LMW TRAINING

- AEF Center webpage: Theater-specific info
- Theater-specific CONPLANs, Theater Engagement Plans (TEPs)
- Air Mobility Warfare Center (AMWC) – PHOENIX READINESS course
- USPACOM Center of Excellence in Disaster Management and Humanitarian Assistance
- AMCP 10-405 – AMC Deployment, Employment, and Redeployment Guide